

# CITY DEVELOPMENT 15/16 BUDGET

## APPENDIX A

**Overall** - The month 2 forecast variation for City Development Directorate is that the Directorate will spend within the £53.9m net managed budget. No significant variations are projected and all services are currently projected to spend within budget. Most of the saving proposals are expected to be delivered. **Staffing** - An underspend of £450k is projected. The budgeted reduction in FTEs has been achieved following over 100 staff leaving the Directorate through the Early Leaver Initiative scheme in the final quarter of 2014/15. Vacancies will continue to be closely managed during the year. **Income** - the forecast position is an underachievement of £355k although it is early in the financial year to be able to really assess trends against the 2015/16 budgets. **Planning and Sustainable Development** - Planning and Sustainable Development is forecast to spend within budget. Staffing is currently expected to slightly overspend against the budget as the vacancy factor is not quite achieved. The service is still experiencing high volumes of planning applications and a number of posts are currently being recruited to. Income at Period 1 is in line with the budget and is forecast to be in line with the budget for the year. **Economic Development** - Economic Development is forecast to spend within budget. Staffing is forecast to underspend by £75k offset by additional spend on premises related expenditure and a projected underachievement in income of £50k. The main risk area is income and spend at Kirkgate Market where the impact of the re-development on the number of traders and customers could be greater than has been budgeted for. **Asset Management and Regeneration** - Asset management is forecast to spend within budget. Staffing is projected to underspend by £200k as a result of a number of vacant posts. A shortfall in income of £150k is forecast, mainly due to longer lead in times for a number of new income sources including new commercial property acquisitions and advertising income. **Highways and Transportation** - Highways and Transportation is forecast to spend within budget with an underspend on staffing offset by reduced income and additional spend on contractors. **Employment and Skills** - No major variations are projected. **Libraries, Arts and Heritage** - The service is projected to overspend by £10k. An overspend on expenditure as a result of some budget actions unlikely to progress as intended will be largely offset by additional income. **Sport and Active Recreation** - The service is expected to spend within budget with a shortfall in income of £180k expected to be offset by expenditure savings. **Resources and Strategy** - The service is projected to have a small underspend. A Directorate staff saving target of £300k is currently included in the Resources and Strategy budget together with saving targets for the Better Business Management work stream. These saving targets will be allocated to individual services during the year and overall further savings in staffing are expected across the Directorate but is currently shown as an additional underspend in Resources and Strategy.

### Budget Management - net variations against the approved budget

	PROJECTED VARIANCES														Total (under) / overspend £'000
	Expenditure Budget	Income Budget	Latest Estimate	Staffing	Premises	Supplies & Services	Transport	Internal Charges	External Providers	Transfer Payments	Capital	Appropriation	Total Expenditure	Income	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Planning and Sustainable Development	9,015	(5,476)	3,539	50		(30)							20	(20)	0
Economic Development	5,067	(3,992)	1,075	(75)	25								(50)	50	0
Asset Management and Regeneration	12,021	(10,718)	1,303	(200)		50							(150)	150	0
Highways and Transportation	56,496	(35,974)	20,522	(150)		75							(75)	75	0
Employment and Skills	5,075	(3,015)	2,060	0	0	0	0	0	0	0	0	0	0	0	0
Libraries, Arts and Heritage	25,019	(7,705)	17,314			90							90	(80)	10
Sport and Active Recreation	24,564	(18,315)	6,249	40	(140)	(70)	(10)						(180)	180	0
Resources and Strategy	1,947	(108)	1,839	(115)		95							(20)		(20)
<b>Total</b>	<b>139,204</b>	<b>(85,303)</b>	<b>53,901</b>	<b>(450)</b>	<b>(115)</b>	<b>210</b>	<b>(10)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(365)</b>	<b>355</b>	<b>(10)</b>

### Key Budget Action Plans and Budget Variations:

					RAG	Action Plan Value	Forecast Variation against Plan/Budget
						£'000	£'000
A. Budget Action Plans							
		Lead Officer	Additional Comments				
1.	Efficient and enterprising Council - Reduction in asset running costs	Ben Middleton	Mostly savings on Merrion rent and on schedule to be delivered			560	0
2.	Dimming/switching off street lights	Gary Bartlett	A further report on delivery options being produced for discussion with the Executive Member in June/July. A possibility that an Executive Board report may be required. Proposals may need to include invest to save initiative.			300	0
3.	Staff savings through ELIs and vacancies	Ed Mylan	ELI reductions managed across directorate. Business cases agreed. FTE reductions achieved following a number of ELI leavers at the end of March.			680	0
4.	Joint working with WYCA and City Region efficiencies	Tom Bridges	Leeds and Partners now wound up and new arrangements put in place which will deliver the budgeted savings. Need to ensure that the budgeted £250k contribution from L&P reserves is received.			950	0
5.	New income in Asset Management including increased income from advertising from 2 new advertising towers, new commercial property acquisitions and income from establishing a temporary car park on the LIP site	Chris Gomersall/Ben Middleton	JC Decaux expected to submit planning app in early May. Determination period a min of 8 weeks, construction 4-6 mths. Earliest 'go live' date estimated end Oct. Max potential income 15/16 is £113k therefore £157k shortfall. Harper St car park purchased and an additional acquisition being progressed. LIP car park expected to receive planning consent in June and open in July 2015.			700	300
6.	Increased income Planning and Building Control	Tim Hill	Pre-application planning charges have been implemented and there is an increased income target for building control. Additional income is also assumed from the Community Infrastructure Levy to fund administration costs.			300	0
7.	Other additional income from fees and charges/VAT exemption and changes in volumes	Various CO's	Proposed price increases have been implemented. Some risks in terms of the increases in volumes but this will be monitored during the year.			810	0
8.	Arts grant reduction - new funding arrangements	Cluny MacPherson	New grant allocations will deliver the savings. DDN published 25 March and implemented 1st April			500	0
9.	Other Culture savings. Including savings on the events budget, Breeze and CAT proposals for Pudsey Civic Hall and Yeadon Tarn Sailing Centre and other running cost savings	Cluny MacPherson	Most saving proposals being implemented. The CAT proposals are unlikely to be progressed so alternative savings will be brought forward in the service.			820	140
10.	Savings in Sport and Active Recreation including reduction in operating hours and realignment of sports development unit	Cluny MacPherson	Detailed proposals being worked up. Any changes will require consultation therefore implementation not possible by 1 April this could impact on savings target			200	0
11.	Reduction in highways maintenance budgets	Gary Bartlett	Budget reduced			360	0
B. Other Significant Variations							
1.	Other Staff savings	Ed Mylan					(450)
2.	Other expenditure savings	Ed Mylan					
3.	Other Income	Ed Mylan					
<b>City Development Directorate - Forecast Variation</b>							<b>(10)</b>